FB MANAGEMENT LIMITED

FINANCIAL STATEMENTS
For the year 1 April 2012 - 31 March 2013

Registered office: Bucknalls Lane
                      Garston
                      Watford
                      Herts
                      WD25 9XX

Bankers: Barclays Bank PLC
             1 Churchill Place
             London
             E14 5HP

Solicitors: Sherrards
               45 Grosvenor Road
               St Albans
               Herts
               AL1 3AW

Auditors: KPMG LLP
             58 Clarendon Road
             Watford
             Herts
             WD17 1DE
# FBE MANAGEMENT LIMITED

**FINANCIAL STATEMENTS**
For the year 1 April 2012 - 31 March 2013

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FBE MANAGEMENT LIMITED

REPORT OF THE DIRECTORS
For the year 1 April 2012 - 31 March 2013

FBE Management Limited (the company) is a wholly owned subsidiary of BRE Group Limited and the ultimate parent undertaking and controlling party is BRE Trust.

Principal activity
The company has been established to manage research work. Building Research Establishment Limited (BRE) makes a charge to FBE Management for any seconded staff and also for the use of accommodation and services.

Review of the business
The business comprises the European Unit which carries out consultancy and research for the European Commission. The Unit was awarded a follow on contract to provide the Department of Communities and Local Government (CLG) with technical support for the Construction Products Directive.

During the year under review the company has made an operating profit before Gift Aid and taxation of £43k (2012: loss £11k) which is a level which the Directors consider satisfactory.

Political and charitable donations
The company made no political donations or charitable donations during the year (2012: £nil).

Directors and their interests
The details of Directors are set out below. The Directors of the company who have held office during the financial year have no beneficial interests in the called up share capital of the company.

Russell Heusch
David Penn (appointed 24 July 2012)
Chris J B Watson (resigned 24 July 2012)

Disclosure of information to auditors
The directors who held office at the date of approval of this directors’ report confirm that, so far as they are each aware, there is no relevant audit information of which the company’s auditors are unaware and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company’s auditors are aware of that information.

Auditors
Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office.

BY ORDER OF THE BOARD
Russell Heusch
Director

Bucknalls Lane
Garston
Watford
WD25 9XX

Company Registration Number: 03538600

17 July 2013
The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping proper accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.
Independent auditor's report to the members of FBE Management Limited

We have audited the financial statements of FBE Management Limited for the year ended 31 March 2013, set out on pages 5 to 10. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company’s members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council’s website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2013 and of the company’s profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
Independent Auditor’s Report to the members of FBE Management Limited
(continued)

Matters on which we are required to report by exception
We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:
• adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
• the financial statements are not in agreement with the accounting records and returns; or
• certain disclosures of directors' remuneration specified by law are not made; or
• we have not received all the information and explanations we require for our audit.

Mark Matthewman (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants

16/2/13
ACCOUNTING POLICIES
The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

BASIS OF PREPARATION
The financial statements have been prepared in accordance with applicable accounting standards and are prepared under the historical cost and going concern conventions. The principal accounting policies are as set out below.

Under FRS 1 ‘Cash Flow Statements’ the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own published consolidated financial statements.

As the company is a wholly owned subsidiary of BRE Trust, the company has taken advantage of the exemption contained in FRS 8 ‘Related Party Disclosures’ and has, therefore, not disclosed transactions or balances with entities which are wholly owned subsidiaries of the group (or investees of the group qualifying as related parties). The consolidated financial statements of BRE Trust, within which this company is included, can be obtained from the address at the front of the financial statements.

TURNOVER
Turnover represents the invoiced amount of research and technical consultancy and amounts recoverable on contracts. Turnover is stated net of value added tax.

Profit is recognised on long term contracts, if the final outcome can be assessed with reasonable certainty, by including in the profit and loss account turnover reflecting the proportion of work completed to date on the project.

LONG TERM CONTRACTS
Amounts recoverable on long term contracts, which are included in debtors, are stated at the net sales value of the work done after making provision for contingencies and anticipated future losses on contracts and deducting amounts received as payments on account, which are included under creditors.

TAXATION
The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes.

Deferred taxation is recognised without discounting, in respect of all timing differences between treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date except as otherwise required by FRS 19 ‘Deferred Tax’.

FOREIGN CURRENCIES
Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Any exchange differences are dealt with through the profit and loss account.
<table>
<thead>
<tr>
<th>Note</th>
<th>2013 £’000</th>
<th>2012 £’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Turnover</td>
<td>305</td>
<td>354</td>
</tr>
<tr>
<td>Operating expenses</td>
<td>(262)</td>
<td>(355)</td>
</tr>
<tr>
<td>Operating profit/(loss)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>43</td>
<td>(1)</td>
</tr>
<tr>
<td>Profit/(loss) before taxation for the financial year</td>
<td>43</td>
<td>(1)</td>
</tr>
<tr>
<td>Taxation</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Profit /(loss) for the financial year</td>
<td>43</td>
<td>(1)</td>
</tr>
</tbody>
</table>

All transactions arise from continuing operations.

There were no recognised gains or losses in the current or preceding year other than those passing through the profit and loss account.

The accompanying accounting policies and notes form an integral part of these financial statements.
## FBE MANAGEMENT LIMITED

**BALANCE SHEET**  
*As at 31 March 2013*

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 £’000</th>
<th>2012 £’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debtors</td>
<td>4</td>
<td>325</td>
</tr>
<tr>
<td>Creditors: amounts falling due within one year</td>
<td>5</td>
<td>(2)</td>
</tr>
<tr>
<td><strong>Net current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Capital and reserves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit and loss account</td>
<td>7</td>
<td>323</td>
</tr>
<tr>
<td><strong>Shareholder’s funds</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

These financial statements were approved by the Board of Directors on 17 July 2013.

Russell Heusch  
Director

Company Registration Number: 03538600

The accompanying accounting policies and notes form an integral part of these financial statements.
FBE MANAGEMENT LIMITED

NOTES TO THE FINANCIAL STATEMENTS
For the year 1 April 2012 – 31 March 2013

1 TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Turnover and profit before taxation are attributable to the company's principal activity in the UK.

The auditors' remuneration is borne by BRE, another subsidiary of BRE Group Ltd.

2 DIRECTORS' REMUNERATION AND STAFF COSTS

The remuneration of all the Directors who were the only employees of the company was £nil (2012: £nil). Staff costs relating to the operations of FBE Management Ltd are paid by BRE. A management charge which includes these costs is included in operating expenses.

3 TAXATION

It is company policy that taxable profits made by the company are donated to BRE Trust under "Gift Aid" arrangements, or group relieved to other Group companies. The Directors consider this arrangement will remain in place for the foreseeable future.

The current tax charge for the period is lower (2012: in line with) than the standard rate of corporation tax in the UK, 24% (2012: 26%). The differences are explained below.

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current tax reconciliation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit / (loss) on ordinary activities before tax</td>
<td>43</td>
<td>(1)</td>
</tr>
<tr>
<td>Current tax at 24% (2012: 26%)</td>
<td>10</td>
<td>-</td>
</tr>
</tbody>
</table>

Effects of:

Group relief surrendered for nil consideration | (10) | - |

Total current tax charge | - | - |

Reductions in the UK corporation tax rate to 24% (effective from 1 April 2012) and 23% (effective from 1 April 2013) were substantively enacted on 26 March 2012 and 3 July 2012 respectively. This will reduce the company's future current tax charge accordingly.

The March 2013 Budget announced that the rate will further reduce to 20% by 2015 in addition to the planned reduction to 21% by 2014 previously announced in the December 2012 Autumn Statement. It has not yet been possible to quantify the full anticipated effect of the announced further 3% rate reduction, although this will further reduce the company's future current tax charge and any deferred tax balances accordingly.
FBE MANAGEMENT LIMITED

NOTES TO THE FINANCIAL STATEMENTS
For the year 1 April 2012 – 31 March 2013

4 DEBTORS

<table>
<thead>
<tr>
<th></th>
<th>2013 £'000</th>
<th>2012 £'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade debtors</td>
<td>1</td>
<td>11</td>
</tr>
<tr>
<td>Amounts recoverable on contracts</td>
<td>82</td>
<td>92</td>
</tr>
<tr>
<td>Amounts due from group undertakings</td>
<td>242</td>
<td>177</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>325</strong></td>
<td><strong>280</strong></td>
</tr>
</tbody>
</table>

5 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

<table>
<thead>
<tr>
<th></th>
<th>2013 £'000</th>
<th>2012 £'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accruals</td>
<td>2</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

6 SHARE CAPITAL

<table>
<thead>
<tr>
<th></th>
<th>2013 £</th>
<th>2012 £</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Authorised:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary shares of £1 each</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td><strong>Allotted:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Issued and fully paid 2 ordinary shares of £1 each</td>
<td>2</td>
<td>2</td>
</tr>
</tbody>
</table>
FBE MANAGEMENT LIMITED

NOTES TO THE FINANCIAL STATEMENTS
For the year 1 April 2012 – 31 March 2013

7 MOVEMENT IN SHAREHOLDER'S FUNDS

<table>
<thead>
<tr>
<th></th>
<th>Profit and Loss Account £'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1 April 2012</td>
<td>280</td>
</tr>
<tr>
<td>Retained profit for the period</td>
<td>43</td>
</tr>
<tr>
<td>At 31 March 2013</td>
<td>323</td>
</tr>
</tbody>
</table>

8 CAPITAL COMMITMENTS

At 31 March 2013 the company had no commitments for capital expenditure (2012: £nil).

9 CONTINGENT LIABILITIES

There were no contingent liabilities at 31 March 2013 or 31 March 2012.

10 ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The ultimate parent undertaking and controlling related party is BRE Trust, a registered charity incorporated in England and Wales. It is situated at the address shown at the front of the financial statements. The consolidated financial statements of BRE Trust can be obtained from the address at the front of the financial statements.

The largest and smallest group of undertakings for which group accounts have been prepared is that headed by BRE Trust.